# Annual Professional Performance Review - Education Law §3012-d

Task 1. School District Information - Tasks 1.1, 1.2

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### Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

### 1.1) Assurances

#### Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval.

### 1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

First-time submission under Education Law §3012-d

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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## Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

### 2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

#### Please check the boxes below.

- Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

### 2.2) Grades 4-8 ELA and Math: Assessments (Original)

#### STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

	Grade 4 ELA	Grade 4 Math
State Assessment	Grade 4 ELA	Grade 4 Math

# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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	Grade 5 ELA	Grade 5 Math
State Assessment	Grade 5 ELA	Grade 5 Math
	Grade 6 ELA	Grade 6 Math
State Assessment	Grade 6 ELA	Grade 6 Math
	Grade 7 ELA	Grade 7 Math
State or Regents Assessment(s)	Grade 7 ELA Grade 7 ELA	Grade 7 Math  Grade 7 Math

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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### 2.3) Grade 3 ELA and Math: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

· State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

	Grade 3 ELA	Grade 3 Math
State Assessment	Grade 3 ELA	Grade 3 Math

## 2.4) Grades 4 and 8 Science: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

· State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

	Grade 4 Science	Grade 8 Science
State or Regents Assessment(s)	Common branch	Grade 8 Science and Living Environment

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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## 2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

# STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

# Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

bal 2	US History
Global 2	US History

	Living Environment	Earth Science	Chemistry	Physics	
Regents Assessment	Living Environment	Earth Science	Chemistry	Physics	

-	Algebra I	Geometry	Algebra II/Trigonometry
Regents Assessment(s)	Common Core Algebra	Common Core Geometry and Geometry	Common Core Algebra II and Algebra II/Trigonometry

### 2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

# For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

State assessments (or Regents or Regent equivalents), required in at least one year of high school English Language Arts

For grade levels where the Regents exam is not used:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
9 ELA	Teacher-specific results		☑ Akron	
10 ELA	Teacher-specific results		☑ Akron	
11 ELA	Teacher-specific results	☑ Common Core English		
12 ELA	Teacher-specific results		☑ Akron	

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Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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## 2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
K ELA	School- or program- wide group, team or linked results			<ul><li>☑ STAR Early     Literacy</li><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>
K Math	School- or program- wide group, team or linked results			<ul><li>☑ STAR Early     Literacy</li><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>
1 ELA	School- or program- wide group, team or linked results			<ul><li>☑ STAR Early     Literacy</li><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>
1 Math	School- or program- wide group, team or linked results			<ul><li>✓ STAR Early     Literacy</li><li>✓ STAR Math</li><li>✓ STAR Reading</li></ul>
2 ELA	School- or program- wide group, team or linked results			<ul><li>☑ STAR Early     Literacy</li><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>
2 Math	School- or program- wide group, team or linked results			<ul><li>☑ STAR Early     Literacy</li><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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## 2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course-Specific Assessment(s)	Third Party Assessment(s)
6 Science	School- or program- wide group, team or linked results			<ul><li>✓ STAR Math</li><li>✓ STAR Reading</li></ul>
7 Science	School- or program- wide group, team or linked results			STAR Math STAR Reading
6 Social Studies	School- or program- wide group, team or linked results			STAR Math STAR Reading
7 Social Studies	School- or program- wide group, team or linked results			<ul><li>✓ STAR Math</li><li>✓ STAR Reading</li></ul>
8 Social Studies	School- or program- wide group, team or linked results			<ul><li>☑ STAR Math</li><li>☑ STAR Reading</li></ul>

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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## 2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

### For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
Global 1	Teacher-specific results		☑ Akron	

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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### 2.10) All Other Courses (Original)

# STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

### For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measure and assessment(s) are the same including, for example, "All courses not named above"):

- · Column 1: lowest grade that corresponds to the course
- · Column 2: highest grade that corresponds to the course
- · Column 3: subject of the course
- · Column 4: measure used
- · Columns 5-6: assessment(s) used

Follow the examples below to list other courses.

	(1) lowest grade	(2) highest grade	(3) subject	(4) measure	(5-6) assessment(s)
All Other Courses	K	12	All courses not named above	District- or BOCES-wide results	Common Core English, Common Core Algebra
K-3 Art	K	3	Art	Teacher-specific results	Questar III BOCES
Grades 9-12 English Electives	9	12	AND THE PARTY OF T	School- or program- wide, group, team, or linked results	All Regents given in building/district

To add additional courses, click "Add Row".

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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Grade From	Grade To	Subject	Measure	State or Regents Assessment(s)	Locally-developed Course-Specific Assessment(s)	Third Party Assessment(s)
K	5	All courses not named above	School- or program-wide group, team, or linked results			STAR Early Literacy STAR Math STAR Reading
6	8	All courses not named above	School- or program-wide group, team, or linked results			STAR Math STAR Reading
9	12	All courses not named above	Teacher- specific results		☑ Akron	
9	12	Reading	School- or program-wide group, team, or linked results	NF.		STAR Reading

#### 2.11) HEDI Scoring Bands

Highly	Effectiv	/e	Effectiv	⁄e		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97-	93-	1000	85-	80-								34-	29-	25-	21-	17-	13-	9-	5-	0-
100 %	1000000000	220000000000000000000000000000000000000	508945959	000000000000000000000000000000000000000	100.000	10000 17000		1001/100000		10000000	700000		110000000000000000000000000000000000000	1000-000000	24 %	20 %	16 %	12 %		4%

### 2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growth measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

### 2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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#### Please check the boxes below.

- Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

# 2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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## Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

#### 100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growth scores are the entirety of the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

#### 2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses.

Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)	Applicable Course(s)		
School- or program-			STAR Early Literacy	☑ 3 ELA		
wide group, team, or			STAR Math	☑ 3 Math		
linked results			☑ STAR Reading	Ø 4 ELA		
				☑ 4 Math		
				Ø 5 ELA		
				5 Math		
				Ø 6 ELA		
				Ø 6 Math		
				Ø 7ELA		
				☑ 7 Math		
				Ø 8 ELA		
				Ø 8 Math		

### 2.11) HEDI Scoring Bands

Highly Effective Effective	Developing	Ineffective
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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100 %	96	92	89	84	79	74	66	59	54	48	43	38	33	28	24	20	16	12	5- 8%	0- 4%

# 2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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# Annual Professional Performance Review - Education Law §3012-d

Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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### **Task 3) Optional Student Performance Subcomponent**

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

- (A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or
- (B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

### 3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

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# Annual Professional Performance Review - Education Law §3012-d

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

Rubric Name	If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to.
Thoughtful Classroom Teacher Effectiveness Framework	(No Response)

### 4.2) Assurances

#### Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

### 4.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

#### 4.4) Calculating Observation Ratings

#### **Assurances**

Please check the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

**Teacher Observation Scoring Bands** 

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# Annual Professional Performance Review - Education Law §3012-d

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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	Overall Observation Category Score and Rating	
	Minimum	Maximum
н	3.5 to 3.75	4.0
E	2.5 to 2.75	3.49 to 3.74
D	1.5 to 1.75	2.49 to 2.74
I	0	1.49 to 1.74

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

	Minimum Rubric Score	Maximum Rubric Score
Highly Effective:	3.50	4.00
	Minimum Rubric Score	Maximum Rubric Score
Effective:	2.50	3.49
	Minimum Rubric Score	Maximum Rubric Score
Developing:	1.50	2.49
5 200 100	Minimum Rubric Score	Maximum Rubric Score
Ineffective:	0.00	1.40

#### 4.5) Teacher Observation Subcomponent Weighting

#### Required Subcomponents:

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- Observations by Impartial Independent Trained Evaluator(s)\*: At least 10%, but no more than 20%, of the Teacher Observation category score

#### **Optional Subcomponent:**

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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<sup>\*</sup> If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

# Annual Professional Performance Review - Education Law §3012-d

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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Required - Principal/	Required - Independent	Optional - Peer Observer(s)	Grades and subjects for which
Administrator	Evaluator(s)		Peer Observers will be used
80%	20%	N/A	(No Response)

### 4.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- Assure that at least one of the required observations will be unannounced.

### 4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

### **Tenured Teachers**

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	0	N/A	1	In person	0	N/A
Announced	1	Both	0	N/A	0	N/A

#### **Probationary Teachers**

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	0	N/A	2	In person	0	N/A
Announced	2	Both	0	N/A	0	N/A

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# Annual Professional Performance Review - Education Law §3012-d

Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

### 5.1) Scoring Ranges

#### **Student Performance**

HEDI ratings must be assigned based on the point distribution below.

#### **Teacher Observation**

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

	Overall Studer Performance Category Sco	nt re and Rating		Overall Observation Category Score and Rating		
	Minimum	Maximum		Minimum	Maximum	
н	18	20	Н	3.5 to 3.75	4.0	
E	15	17	E	2.5 to 2.75	3.49 to 3.74	
D	13	14	D	1.5 to 1.75	2.49 to 2.74	
I	0	12	I	0	1.49 to 1.74	

### 5.2) Scoring Matrix for the Overall Rating

		Teacher Observation Category							
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)				
	Highly Effective (H)	н	Н	Е	D				
Student Performance	Effective (E)	н	Е	E	D				
Category	Developing (D)	Е	Е	D	I				
	Ineffective (I)	D*	D*	I	I				

<sup>\*</sup> If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

#### 5.3) Assurances

#### Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district who have received Ineffective ratings under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has received a waiver from the Department.

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# Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

### 6.1) Assurances: Teacher Improvement Plans

#### Please check all of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.
- Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

### 6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

#### As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

Akron CSD Teacher Improvement Plan.docx

#### 6.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

## 6.4) Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

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# Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

This Agreement is made by and between the Akron Central School District ("District") and the Akron Faculty Association ("Association"), collectively referred to herein as the "Parties".

In order to implement the requirements of N.Y. Education Law § 3012-d, the District and the Association hereby agree as follows:

Where and to the extent applicable as determined by the District, the APPR shall be a factor for employment decisions and teacher development. All decisions regarding selection of persons for hire, promotion, retention, tenure determination, and termination are reserved to the discretion of the District, and any such decisions, and any decisions or actions made or taken under this section, shall be exempt from and not subject to the grievance and arbitration provisions of the Collective Bargaining Agreement ("Agreement") between the District and the Association. Teachers choosing to enter into the appeals process shall waive their rights of protection to article 14.5 of the Collective Bargaining Agreement, and nothing herein shall be construed to affect the statutory right of the District to terminate a probationary teacher or to restrict the District's discretion in making a tenure determination pursuant to the law.

This appeal provision is limited to unit members who are covered by N.Y. Education Law § 3012-d ("Covered Unit Members" or "teacher".) Appeals of annual professional performance reviews are limited to those that rate a teacher as Ineffective or Developing only.

A Covered Unit Member may challenge only:

- 1. The substance of the APPR, which shall include the instance of a teacher rated Ineffective on the Student Performance Category but rated Highly Effective on the Observation/School Visit Category based on an anomaly, as determined locally.
- The District's adherence to the standards and methodologies required for such reviews, pursuant to Education Law 3012-d and Subpart 30-3 of Commissioner's regulations.
- The District's adherence to the Commissioner's regulations, as applicable to such reviews and compliance with any applicable locally negotiated procedures, as required under 3012-d.
- 4. The District's issuance and/or implementation of a teacher improvement plan under 3012-d.

Such challenge must be submitted in writing to the Administrator performing the review, together with any supporting documentation. The challenge must explain in detail the specific reason(s) for the matter which is the subject of the challenge. A teacher may not file multiple appeals regarding the same APPR or TIP. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived. All supporting information must also be submitted at the time the appeal is filed. Any information not submitted at the time the appeal is filed shall not be considered. In an appeal, the teacher has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which he or she seeks relief.

The challenge must be submitted within fifteen (15) school days of the issuance of the Annual Professional Performance Review which is the subject of the challenge, or the issuance of the TIP or within (15) days of the alleged failure of the district to implement the TIP.

The Administrator will schedule a meeting to discuss the challenge within five (5) school days. A Covered Unit Member may select an Association representative to participate in the meeting. Within fifteen (15) school days of the meeting, the Administrator conducting the Annual Professional Performance Review shall submit to the teacher a detailed written response to the Appeal. The response must include any additional documents or written materials specific to the point(s) of disagreement that support the District's response and are relevant to the resolution of the appeal. Although a teacher may not appeal based on a rating of highly effective or effective, the teacher may submit a written statement outlining the basis for that disagreement to be included in his or her file along with the disputed Annual Professional Performance Review.

If a Covered Unit Member received a rating of ineffective or developing and disagrees with the Administrator's response to the challenge, the teacher may submit the appeal, the Administrator's response, and a written statement explaining in detail the reason(s) for disagreement with the response to the Superintendent of Schools within seven (7) school days of receipt of the response. A meeting will be scheduled to discuss the appeal within five (5) school days of receipt of the teachers' appeal. At the conclusion of that meeting the Superintendent will render a decision within five (5) school days. If the teacher disagrees with the Superintendent's decision the Teacher may appeal within five (5) school days of the decision to an appeals panel consisting of 2 teachers selected by the Administrators from a list of teachers approved and submitted in September by the AFA Executive Board (possibly a list of six (6) teachers from each building for a total of eighteen (18) teachers) and 2 Administrators selected by the AFA Executive Board. The panel will conduct an appeal's hearing within seven (7) school days of receipt of te teacher's appeal.

Neither can be the Administrator responsible for the observation components. Any Administrator selected must serve on the panel. The Teacher and Administrator conducting the APPR review have the right to present their supporting documentation in person to the appeal panel. Within ten school days of the hearing, there will either be a final decision made if three out of four panel members agree or there will be a split decision. If three (3) out of four (4) of the panel members agree on the decision, within ten (10) school days of the hearing, it will be final. In the event of a 2/2 split decision by the panel, within five (5) school days of that split decision, a neutral hearing officer will be mutually selected by the Superintendent and the Teacher filing the appeal, from a pre- approved list created by the District and the AFA. Any cost for a fee shall be split between the District and the AFA. The Teacher and Administrator conducting the APPR review shall have the right to present their supporting documentation in person to the hearing officer. The hearing officer will conduct a hearing within ten (10) school days of being selected. The hearing officer will render a final

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# Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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decision within ten (10) school days of the hearing.

A challenge or determination under this appeal process shall not be the subject of a grievance, and the arbitration provisions of the Collective Bargaining Agreement shall not apply to matters under this section. The teacher retains any defenses he or she may have in the event the APPR is utilized in a subsequent Education Law 3020-a/3020-b proceeding. Nothing in this appeals process shall be construed to alter or diminish, or in any way restrict or affect the District's non-reviewable authority to terminate the appointment of or deny tenure to a probationary teacher at any time including during the pendency of an appeal under this section, and any such termination or denial shall not in any way be subject to the grievance and arbitration process of the Collective Bargaining Agreement.

Any TIP that was implemented as a result of an APPR that is subsequently modified as a result of the appeal process shall be modified to reflect any change in the APPR as a result of that process.

#### 6.5) Assurance: Evaluators

#### Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

# 6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

# Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

All evaluators will be trained and all lead evaluators will be trained and certified by the Board of Education under the nine requirements prescribed in §30-3.10 of the Rules of the Board of Regents. Impartial independent observers will receive up to five days of training on the three requirements prescribed in §30-3.10(c). Training for all evaluators and lead evaluators will be conducted within the district by teacher and principal leaders on career ladder pathways and will consist of a minimum of five school days throughout the school year. Inter-rater reliability will be maintained over time through various activities, including data analysis to detect disparities on the part of one or more evaluators, periodic comparisons of a lead evaluator's assessment with another evaluator's assessment of the same educator, and annual calibration sessions across evaluators. Certified school administrators or superintendents of schools serving as lead evaluators will not be prohibited from conducting classroom observations or school visits as part of an APPR prior to completion of the training required by §30-3.10 provided such training is successfully completed prior to completion of the evaluation. Lead evaluators will be re-certified by the Board of Education annually. Additionally, all impartial independent observers will also be retrained annually to maintain calibration levels and inter-reliability consistent with district expectations.

#### 6.7) Assurances: Teacher Evaluation

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# Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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#### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

### 6.8) Assurances: Assessments

#### Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

#### 6.9) Assurances: Data

#### Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

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# Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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## Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

# 7.1) State-Provided Measures of Student Growth (Original)

For principals with at least 30% of their students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model. Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth measure, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.). For principals where less than 30% of their students are covered under a State-provided growth measure, such principals shall have an SLO consistent with a goal setting process determined or developed by the Commissioner that results in a student growth score; provided that for any grade-level/course that ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO. (See Guidance for more detail on principals with State-provided measures and SLOs.)

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, PK-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for the back-up SLO beginning in the 2019-20 school year.

For each grade configuration indicate the following:

- · Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- · Column 3: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) assessment(s)
Grades K-6 Building	K.	6	NYS Grade 4 ELA, NYS Grade 5 ELA, NYS Grade 6 ELA, NYS Grade 4 Math, NYS Grade 5 Math, NYS Grade 6 Math
Grades 7-12 Building	7	12	All applicable Regents assessments which are used to generate the principal's State-provided growth score

# Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the 2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

Grade From	Grade To	State or Regents Assessment(s)
K	5	☑ Grade 4 ELA
		☑ Grade 5 ELA
		☑ Grade 4 Math
		☑ Grade 5 Math
6	8	☑ Grade 6 ELA
		☑ Grade 7 ELA
		☑ Grade 8 ELA
		☑ Grade 6 Math
		☑ Grade 7 Math
		☑ Grade 8 Math
9	12	All applicable Regents assessments which are used to generate the principal's State- provided growth score

### 7.1) Assurances

Please check the boxes below.

- Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all principals who receive a State-provided growth score in the event that a State-provided growth score cannot be generated for that principal.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

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# Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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### 7.3) HEDI Scoring Bands

Highly	Effectiv	ve	Effectiv	/e		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
100	96	92		84	79	74	66	59	54	48	43	38	33	28	24	20	16	12	5- 8%	0- 4%
%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	0 70	. 70

### 7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

### 7.5) Assurances

#### Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

## 7.6) Student Performance Subcomponent Weighting

- · If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- · If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

#### Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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# Annual Professional Performance Review - Education Law §3012-d

Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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### Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

#### 100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

#### 7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

- Column 1: lowest grade that corresponds to the building or program
- Column 2: highest grade that corresponds to the building or program
- · Column 3: measure used
- Column 4: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) measure	(4) assessment(s)
Grades K-2 Building	К	2	District- or BOCES-wide	Common Core English, Common Core Algebra, Living Environment, Global 2, US History
Grades 11-12 Building	11	12	Principal-specific results	Common Core English, US History

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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# Annual Professional Performance Review - Education Law §3012-d

Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Grade From K	Grade To	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)		
	5	Principal-specific results			STAR Early Literacy STAR Math STAR Reading		
6	8	Principal-specific results			STAR Math STAR Reading		

## 7.3) HEDI Scoring Bands

Highly	Effectiv	/e	Effectiv	/e		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
100	96	92	100 at 100	84	79	74	66	59	54	48	43	38	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

## 7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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# Annual Professional Performance Review - Education Law §3012-d

Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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### Task 8) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

### 8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

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# Annual Professional Performance Review - Education Law §3012-d

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

### 9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

Rubric Name	If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to.
Thoughtful Classroom Principal Effectiveness Framework	(No Response)

### 9.2) Assurances

#### Please check all of the boxes below.

- Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

#### 9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

#### 9.4) Calculating School Visit Ratings

### **Assurances**

Please check the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

**Principal School Visit Scoring Bands** 

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# Annual Professional Performance Review - Education Law §3012-d

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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	Overall School Visit Category Score and Rating						
	Minimum	Maximum					
H	3.5 to 3.75	4.0					
E	2.5 to 2.75	3.49 to 3.74					
D	1.5 to 1.75	2.49 to 2.74					
I	0	1.49 to 1.74					

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

	Minimum Rubric Score	Maximum Rubric Score
Highly Effective:	3.50	4.00
		1
	Minimum Rubric Score	Maximum Rubric Score
Effective:	2.50	3.49
	Minimum Rubric Score	Maximum Rubric Score
Developing:	1.50	2.49
	Minimum Rubric Score	Maximum Rubric Score

## 9.5) Principal School Visit Subcomponent Weighting

#### **Required Subcomponents:**

- School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score
- School Visits by Impartial Independent Trained Evaluator(s)\*: At least 10%, but no more than 20%, of the Principal School Visit category score

#### **Optional Subcomponent:**

- School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected
- \* If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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# Annual Professional Performance Review - Education Law §3012-d

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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Required - Supervisor/	Required - Independent	Optional - Peer Observer(s)	Grade configurations for which			
Adminstrator	Evaluator(s)		Peer Observers will be used			
80%	20%	N/A	(No Response)			

### 9.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- Assure that at least one of the required school visits will be unannounced.
- Assure that school visits will not be conducted via video.

# 9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

#### **Tenured Principals**

	Required - Supervisor/ Administrator: Minimum school visits	Required - Independent Evaluator(s): Minimum school visits	Optional - Peer Observer(s): Minimum school visits
Unannounced	0	1	0
Announced	1	0	0

#### **Probationary Principals**

	Required - Supervisor/ Administrator: Minimum school visits	Required - Independent Evaluator(s): Minimum school visits	Optional - Peer Observer(s): Minimum school visits
Unannounced	0	2	0
Announced	2	0	0

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# Annual Professional Performance Review - Education Law §3012-d

Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

### 10.1) Scoring Ranges

#### **Student Performance Category**

HEDI ratings must be assigned based on the point distribution below.

#### Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

	Overall Student Performance Category Score and Rating			Overall School Visit Category Score and Rating	
	Minimum	Maximum		Minimum	Maximum
Н	18	20	Н	3.5 to 3.75	4.0
E	15	17	E	2.5 to 2.75	3.49 to 3.74
D	13	14	D	1.5 to 1.75	2.49 to 2.74
I	0	12	l	0	1.49 to 1.74

# 10.2) Scoring Matrix for the Overall Rating

10.2) Gooding matrix for the overall realing								
		Principal School Visit Category						
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)			
Student Performance Category	Highly Effective (H)	Н	Н	Е	D			
	Effective (E)	н	Е	Е	D			
	Developing (D)	Е	Е	D	Ι			
	Ineffective (I)	D*	D*	I	Ι			

<sup>\*</sup> If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

### 10.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.

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# Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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For guidance on additional requirements for principals, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

## 11.1) Assurances: Improvement Plans

#### Please check all of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.
- Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

### 11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

# As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

PRINCIPAL IMPROVEMENT PLAN.docx

### 11.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

#### 11.4) Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

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# Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

Appeals Process

#### **CHALLENGES IN AN APPEAL**

Appeals are limited to those identified by Education Law, as follows:

The substance of the annual professional performance review, which shall include the following:

In the instance of a principal rated Ineffective on the Student Performance Category but rated Highly Effective on the Observation/School Visit Category, based on an anomaly, as determined locally (Subpart 30-3.12 (a) (1) of the Rules of the Board of Regents);

The school district's or board of cooperative educational services' adherence to the standards and methodologies required for such reviews; The adherence to the Commissioner's regulations, as applicable to such reviews;

Compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement plans; and The school district's or board of cooperative educational services' issuance and/or implementation of the terms of the principal improvement plan.

#### RATINGS THAT MAY BE APPEALED

Appeals of annual professional performance reviews may be initiated by any principal for ineffective and developing ratings or any rating tied to compensation. An appeal may only be initiated once a principal receives the overall composite rating.

#### PROHIBITION AGAINST MORE THAN ONE APPEAL

A principal may not file multiple appeals regarding the same performance review. The issuance of an improvement plan may prompt an appeal independent of the performance review. The implementation of an improvement plan may be appealed upon each alleged breach thereof. All grounds for appeal must be raised with specificity within such appeal. Any grounds not raised shall be deemed waived.

#### TIME FRAME FOR FILING APPEAL

All appeals shall be filed in writing. The act of mailing the appeal shall constitute filing.

An appeal of a performance review must be filed no later than fifteen (15) business days of the date when the principal receives their final and complete annual professional performance review. If a principal is challenging the issuance of a principal improvement plan, appeals must be filed with fifteen (15) business days of issuance of such plan. An appeal of the implementation of an improvement plan shall be within fifteen (15) business days of the failure of the district to implement any component of the plan.

The failure to file an appeal within these timeframes shall be deemed a waiver of the right to appeal and the appeal shall be deemed abandoned. An extension of the time in which to appeal may be granted by the Superintendent upon written request. In all cases, appeals will be resolved in a timely and expeditious manner in accordance with section 30-3.12 (b) of the rules of the Board of Regents.

When filing an appeal, the principal must submit a written description of the specific areas of disagreement over his or her performance review, or the issuance and/or implementation of the terms of his or her improvement plan. Supportive evidence about the challenges may also be submitted with the appeal. Any additional documents or materials relevant to the appeal must be provided by the district upon written request for same. The performance review and/or improvement plan being challenged must also be submitted with the appeal.

### TIME FRAME FOR DISTRICT RESPONSE

Within ten (10) business days of receipt of an appeal, the district must submit a detailed written response to the appeal. The response must include all additional documents or written materials relevant to the point(s) of disagreement that support the district's response. Any such information that is not submitted at the time the response is filed shall not be considered on behalf of the district in the deliberations related to the resolution of the appeal. The principal initiating the appeal shall receive a copy of the response filed by the school district, and all additional information submitted with the response, at the same time the school district files its response. Additional material supporting the challenges may be submitted by the principal up to the date of the hearing.

#### **DECISION PROCESS FOR APPEAL**

Within five (5) business days of the district's response, a single individual hearing officer shall be chosen from the list of hearing officers approved mutually by the district and bargaining unit representing the principals.

The parties agree that:

- The hearing officer shall hear appeals in a timely manner after the appeal is made, but in no event shall it be less than five (5) business days or more than fifteen (15) business days after the hearing officer is selected.
- The hearing shall be conducted in no more than one business day unless extenuating circumstances are present and the hearing officer agrees to a second day.
- The parties shall have the ability to be represented by either legal counsel, union representative, or appear pro se;
- . The parties shall exchange an anticipated witness list no less than two (2) business days before the scheduled hearing date;
- · The principal shall have the prerogative to determine whether the appeal shall be open to the public or not;
- . The district shall have the opportunity to present its case supporting the rating or improvement plan and then the principal may refute the

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# Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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presentation. These may include the presentation of material, witnesses and/or affidavits in lieu of testimony.

#### DECISION

A written decision on the merits of the appeal shall be rendered no later than ten (10) business days from the close of the hearing. Such decision shall be a final administrative decision. The decision shall set forth the reasons and factual basis for the determination on each of the specific issues raised in the appeal. The hearing officer must either, affirm, set aside or modify a district's rating or improvement plan. A copy of the decision shall be provided to the principal and the district representative.

#### **EXCLUSIVITY OF THE APPEAL PROCEDURE**

This appeal procedure shall constitute the means for initiating, reviewing and resolving challenges to a principal's performance rating or improvement plan.

#### OTHER

The district and bargaining unit for the principal shall maintain a list of no less than three (3) mutually agreed upon hearing officers.

Appeals shall be assigned to hearing officers on a rotational basis, alphabetically by last name.

The cost of a hearing officer shall be the responsibility of the district.

In addition to any further limitations agreed to within the APPR agreement, an evaluation shall not be placed in a principal's personnel file until either the expiration of the fifteen (15) business day period in which to file an notice of appeal without action being taken by the principal or the conclusion of the appeal process described herein, whichever is later.

A principal who takes advantage of the appeals process described herein does not waive his/her right to submit a written rebuttal to the final evaluation. A principal who elects to submit a written rebuttal to his her evaluation prior to the expiration of the fifteen (15) business days in which to file a notice of appeal does not waive her/his right to file an appeal

### 11.5) Assurance: Evaluators

#### Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

# 11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

# Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

All evaluators will be trained and all lead evaluators will be trained and certified by the Board of Education under the nine requirements prescribed in §30-3.10 of the Rules of the Board of Regents. Impartial independent observers will receive up to five days of training on the three requirements prescribed in §30-3.10(c). Training for all evaluators and lead evaluators will be conducted within the district by teacher and principal leaders on career ladder pathways and will consist of a minimum of five school days throughout the school year. Inter-rater reliability will be maintained over time through various activities, including data analysis to detect disparities on the part of one or more evaluators, periodic comparisons of a lead evaluator's assessment with another evaluator's assessment of the same educator, and annual calibration sessions across evaluators. Certified school administrators or superintendents of schools serving as lead evaluators will not be prohibited from conducting classroom observations or school visits as part of an APPR prior to completion of the training required by §30-3.10 provided such training is successfully completed prior to completion of the evaluation. Lead evaluators will be re-certified by the Board of Education annually. Additionally, all impartial independent observers will also be retrained annually to maintain calibration levels and inter-reliability consistent with district expectations.

#### 11.7) Assurances: Principal Evaluation

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#### Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

Page Last Modified: 12/27/2016

#### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

#### 11.8) Assurances: Assessments

#### Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

#### 11.9) Assurances Data

#### Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

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#### Annual Professional Performance Review - Education Law §3012-d

Task 12. Joint Certification of APPR Plan - Upload Certification Form

Page Last Modified: 12/27/2016

#### Task 12) Upload APPR District Certification Form

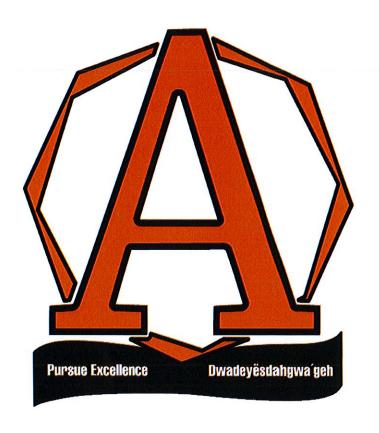
Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form.

Akron Certification Form-updated.pdf

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#### **DECEMBER 21, 2016**



# AKRON CENTRAL SCHOOL DISTRICT APPR 3012-d

Approved Teacher APPR Plan

**ACSD** 

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#### Timeline

Due Date	Task
September 1	<ul> <li>Teacher receives previous year's overall APPR rating signed in envelope</li> </ul>
September	<ul> <li>Review and sign rating form and return to building principal within 10 teacher work days</li> <li>Consult with building principal with any questions, if applicable.</li> </ul>
October 31	<ul> <li>BEDS Day-confirm teacher roster and "n" number for SLO</li> <li>Pre-assessment/baseline data should be administered and graded</li> <li>Begin developing SLO in edoctrina</li> </ul>
October/November	Half day SLO workday
December 1	<ul> <li>SLO 's should be complete and submitted in edoctrina for approval</li> <li>If any teacher cannot meet this deadline due to extenuating circumstances, he/she must conference with principal</li> </ul>
March	Teacher Roster Verification
June	<ul> <li>Post-assessment/evidence data should be administered and graded (Reminder that teacher cannot grade own post- assessments)</li> </ul>

#### Summary and Flowchart

Student Performance Category (0-20 points)

WHO:

Grades K-5 All Teachers (Grade 4 Science also see SLO)

Grades 6-8 All Teachers (Grade 8 Science also see SLO)

K-12 Reading

WHAT:

STAR Reading/STAR Math/Early Literacy Building SGP (Student Growth Percentile)

State approved 3<sup>rd</sup> party assessment

AND/OR

Student Learning Objectives (SLO)

**Grade 4 Science** 

\*SLO's must also be created for grade 4 Science.

**Grade 8 Science** 

\*SLO's must also be created for grade 8 Science to include any 8th grade student taking Science Regents exam.

**Grades 9-12 High School teachers (Except Reading)** 

Student Performance HEDI Chart				
Rating	Points	% students meeting target		
Н	18-20	90-100		
Е	15-17	75-89		
D	13-14	60-74		
I	0-12	0-59		

Teacher Observation Category (0-4 points)

Observation by Principal or other trained administrator Announced Observation Weight=80%

AND

Observation by impartial independent trained evaluator/administrator Unannounced Observation
Weight=20%

Observation HEDI Chart				
Rating	Min	Max		
Н	3.5	4.0		
Е	2.5	3.49		
D	1.5	2.49		
I	0*	1.49		



		OBS	ERVATIO	N	
NCE.	Scores	Ħ	E	D	Ī
, IAI	Н	Н	Н	Е	D
IN AN	E	Н	Е	Е	D
DE F0	D	Е	Е	D	I
STUDENT PERFORMANCE	I	D	D	I	I

#### **Student Performance Category**

(0-20 points)

### Akron CSD HEDI Scale Measures of Student Performance for Teachers in Grades K- 8 to include K-12 Reading.

34-37 sgp	12						
32-33 sgp	11						
30-31 sgp	10						
28-29 sgp	9						
26-27 sgp	8						
24-25 sgp	7						
22-23 sgp	6						
20-21 sgp	5						
18-19 sgp	4						
16-17 sgp	3						
10-15 sgp	2			46-47 sgp	17	75-99 sgp	20
1-9 sgp	1	40-41 sgp	14	44-45 sgp	16	60-74 sgp	19
0 sgp	0	38-39 sgp	13	42-43 sgp	15	48-59 sgp	18
Ineffectiv	⁄e	Developin	ıg	Effectiv	e	Highly Effe	ctive

Results are well below District performance goals

Results are below District performance goals

Results are in-line with District performance goals

Results exceed District performance goals

#### **Process for Assigning Points:**

- Teachers will utilize a State approved third party assessment—STAR Early Literacy/Reading and STAR Math from Renaissance Learning.
- Teachers will receive a point total from 0 to 20 points on the above HEDI chart according to a school wide Student Growth Percentile (SGP).
- Teachers will have their scores weighted proportionately based on STAR Early Literacy/Reading and STAR Math.

#### **Teacher Observation Category**

(0-4 points)

**Rubric: Thoughtful Classroom Teacher Framework** 

\*Overall points will be converted to a 0-4 point system

Announced=24 points with weight of 80% Unannounced=8 points with weight of 20%

#### **Announced Observation Total = 24 points:**

#### Pre-Observation Conference—up to 4 points

Teachers complete Pre-Conference Form containing:

- Behavioral objective (1 point)
- Process for student engagement (Use of differentiated instruction, technology, etc.)
   (1 point)
- Process for assessing student learning and checking for understanding (1 point)
- Learning activities and sequence of lesson (1 point)

#### Observation-up to 16 points

- Teacher will be assessed on sixteen (16) performance indicators from Dimensions five (5) through nine (9) on The Thoughtful Classroom Teacher Effectiveness Framework that assess the seven (7) NYS Teaching Standards.
- Indicators will be mutually agreed upon by the teacher and administrator during the pre-conference. The basis for the determination will be the sequence and placement within the series of learning episodes.
- Each performance indicator will receive a score of one (1) or zero (0) points. Using the definitions of The Thoughtful Classroom Teacher Effectiveness Framework, one (1) point indicates that sufficient evidence was gathered in the evidence-based anecdotal record to ensure proficient (effective) or expert (highly effective) implementation of the performance indicators. A score of zero (0) indicates novice (ineffective) or developing (developing) performance as defined by the rubric.

#### Post-observation Conference—up to 4 points

We feel it is imperative to not ignore the formative responsibilities of instructional supervisors. Therefore, using ideas generated by The Thoughtful Classroom Teacher Effectiveness Framework, the observer will conduct a post-conference following the observation of classroom lessons. Prior to the post-conference, teachers will complete a post-conference form using the labeled evidence-based anecdotal record provided by the administrator at least one (1) school day before the post-conference. Using the completed

teacher form and the labeled evidence-based anecdotal record, this portion of the post-conference will focus on reflective practice and formative driven supervision of the teacher. The following four (4) discussion points will be fully discussed by the observer and the teacher using clinical supervision techniques. Therefore, post-observation points will be awarded as the teacher provides evidence-based responses using the labeled anecdotal record.

**Review—1 point**—What did you and your students do during the lesson? How did you monitor and adjust your instruction throughout the lesson?

**Reactions—1 point—**What went well? What caused you concern?

**Reasons—1 point**—Why do you feel the way you do about the lesson? Why do you think the lesson went well? Where do you think it could have gone better? What did the students learn? What is the evidence of learning?.

**Rethink—1 point—**What would you do differently next time? What have you learned from this lesson and observation?

• The points for the pre-conference, formal observation and post-conference will be added together. The total points will be converted to a 1-4 score which then will be averaged with the unannounced observation.

<b>Total Points for Announced Observation</b>	Score
1-6	1
7-12	2
13-18	3
19-24	4

#### **Locally Developed Controls for Announced Observations**

- All announced observations will occur between October 1st and May 31st.
- Announced observations will not occur the day before, after or on a holiday. Announced observations will be conducted by:
  - a. 80% Principal/other trained administrator
    - Defined as Elementary Principal, Elementary Assistant Principal, Middle School Principal, Middle/High School Assistant Principal, High School Principal, Director of Athletics (to observe Physical Education staff), and Director of Special Education (to observe Special Education staff)
- General education teachers and special education teachers can have separate or joint observations if they are working together in the classroom.
- Non-tenured teachers will have two (2) announced observations per school year. The scores will be the average of the two (2) announced and two (2) unannounced observations.
- The pre-observation conference will be conducted generally one to two (1-2) school days prior to the observed lesson.
- The post-observation conference will be conducted generally within five (5) school days of the observed lesson.

- Announced and unannounced cannot occur at the same time in a class.
- Video Option
  - Option for announced observation only
  - o Option solely at the discretion of the teacher
  - Non-tenured teachers can video only one of the two required announced observations.
  - No formal scripting will occur of video tape
  - Video tape must include footage of entire class period and classroom.
  - o Pre and post conference remain the same as an announced observation.
  - If lesson changes other than what was discussed at pre-conference, include updated lesson and pre-conference form to include reasons for change with video.
  - o Teachers must make arrangements to reserve video recording device.
  - Video will not be shared unless mutually agreed upon between teacher and administrator for a specific purpose.

#### <u>Unannounced Observation Total = 8 points:</u>

- Teacher will be assessed on eight (8) performance indicators from the Four Cornerstones of Effective Teaching on The Thoughtful Classroom Teacher Effectiveness Framework that assess the seven (7) NYS Teaching Standards.
- Each performance indicator will receive a score of one (1) or zero (0) points. Using the definitions of The Thoughtful Classroom Teacher Effectiveness Framework, one (1) point indicates that sufficient evidence was gathered in the evidence-based anecdotal record to ensure proficient (effective) or expert (highly effective) implementation of the performance indicators. A score of zero (0) indicates novice (ineffective) or developing (developing) performance as defined by the rubric.
- The evaluator will look for two indicators in each of the four cornerstones.
- The total amount of met indicators for the unannounced will be converted to a 1-4 score which will be averaged with the announced observation with the appropriate weighting.

<u>Points</u>	<u>Score</u>
1-2	1
3-4	2
5-6	3
7-8	4

#### **Locally Developed Controls for Unannounced Observations**

- All unannounced observations will occur between October 1<sup>st</sup> and May 31<sup>st</sup>.
- Observations will not occur the day before, after or on a holiday.

- In the event the unannounced does not occur by May 31st, the administrator and teacher will meet to mutually agree on a block of time to complete the unannounced observation.
- The unannounced observation will be a minimum of twenty (20) minutes (preferably the entire lesson) and commence within the first five (5) minutes of the lesson. Unannounced observations will be conducted by:
  - a. 20% Independent evaluator
    - i. Defined as Director of Educational Services, Director of Special Education, Superintendent, or building principal or assistant principal of another building, if needed.
- Unusual or extenuating circumstances may result in postponement of the unannounced observation (e.g. testing of students, fire drill, and the like).
- General education teachers and special education teachers can have either separate or joint unannounced observations if they are working together in the classroom.
- Non-tenured teachers will have two (2) unannounced observations per school year.
   The scores will be the average of the two (2) announced and two (2) unannounced observations.
- A post-observation meeting will be conducted upon request of the teacher and/or administrator after the unannounced observation

#### **Overall Observation**

#### **Total of up to 4 Points:**

• The point total will convert to the HEDI scoring ranges listed below:

Observation HEDI Chart				
Rating	Min	Max		
Н	3.5	4.0		
Е	2.5	3.49		
D	1.5	2.49		
I	0*	1.49		

All entries into edoctrina, or comparable electronic management system, must be made within three (3) weeks of the pre-conference, post conference, formal observation and unannounced observation.

#### **Appeals Process**

This Agreement is made by and between the Akron Central School District ("District") and the Akron Faculty Association ("Association"), collectively referred to herein as the "Parties".

In order to implement the requirements of N.Y. Education Law § 3012-d, the District and the Association hereby agree as follows:

Where and to the extent applicable as determined by the District, the APPR shall be a factor for employment decisions and teacher development. All decisions regarding selection of persons for hire, promotion, retention, tenure determination, and termination are reserved to the discretion of the District, and any such decisions, and any decisions or actions made or taken under this section, shall be exempt from and not subject to the grievance and arbitration provisions of the Collective Bargaining Agreement ("Agreement") between the District and the Association. Teachers choosing to enter into the appeals process shall waive their rights of protection to article 14.5 of the Collective Bargaining Agreement, and nothing herein shall be construed to affect the statutory right of the District to terminate a probationary teacher or to restrict the District's discretion in making a tenure determination pursuant to the law.

This appeal provision is limited to unit members who are covered by N.Y. Education Law § 3012-d ("Covered Unit Members" or "teacher").

Appeals of annual professional performance reviews are limited to those that rate a teacher as Ineffective or Developing only.

A Covered Unit Member may challenge only:

- 1. The substance of the APPR, which shall include the instance of a teacher rated Ineffective on the Student Performance Category but rated Highly Effective on the Observation/School Visit Category based on an anomaly, as determined locally.
- 2. The District's adherence to the standards and methodologies required for such reviews, pursuant to Education Law 3012-d and Subpart 30-3 of Commissioner's regulations.
- 3. The District's adherence to the Commissioner's regulations, as applicable to such reviews and compliance with any applicable locally negotiated procedures, as required under 3012-d.
- 4. The District's issuance and/or implementation of a teacher improvement plan under 3012-d.

Such challenge must be submitted in writing to the Administrator performing the review, together with any supporting documentation. The challenge must explain in detail the specific reason(s) for the matter which is the subject of the challenge. A teacher may not file multiple appeals regarding the same APPR or TIP. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived. All supporting information must also be submitted at the time the appeal is filed. Any information not submitted at the time the appeal is filed shall not be considered. In an appeal, the teacher has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which he or she seeks relief.

The challenge must be submitted within fifteen (15) school days of the issuance of the Annual Professional Performance Review which is the subject of the challenge, or the issuance of the TIP or within fifteen (15) days of the alleged failure of the district to implement the TIP.

The Administrator will schedule a meeting to discuss the challenge within five (5) school days. A Covered Unit Member may select an Association representative to participate in the meeting. Within fifteen (15) school days of the meeting, the Administrator conducting the Annual Professional Performance Review shall submit to the teacher a detailed written response to the Appeal. The response mustinclude any additional documents or written materials specific to the point(s) of disagreement that support the District's response and are relevant to the resolution of theappeal. Although a teacher may not appeal based on a rating of highly effective or effective, the teacher may submit a written statement outlining the basis for that disagreement to be included in his or her file along with the disputed Annual Professional Performance Review.

If a Covered Unit Member received a rating of ineffective or developing and disagrees with the Administrator's response to the challenge, the teacher may submit the appeal, the Administrator's response, and a written statement explaining in detail the reason(s) for disagreement with the response to the Superintendent of Schools within seven (7) school days of receipt of the response. A meeting will be scheduled to discuss the appeal within five (5) school days of receipt of the teacher's appeal. At the conclusion of that meeting the Superintendent will render a decision within five (5) school days. If the teacher disagrees with the Superintendent's decision the Teacher may appeal within five (5) school days the decision to an appeals panel consisting of 2 teachers selected by the Administrators from a list of teachers approved and submitted in September by the AFA Executive Board (possibly a list of six (6) teachers from each building for a total of eighteen (18) teachers) and 2 Administrators selected by the AFA Executive Board. The panel will conduct an appeal's hearing within seven (7) school days of receipt of the teacher's appeal.

Neither can be the Administrator responsible for the observation components. Any Administrator selected must serve on the panel. The Teacher and Administrator conducting the APPR review have the right to present their supporting documentation in person to the appeal panel. Within ten (10) school days of the hearing, there

will either be a final decision made if three out of four panel members agree or there will be split decision. Three (3) out of four (4) of the panel members must agree on the decision within ten (10) school days of the hearing and it will be final. In the event of a 2/2 splitdecision by the panel, within five (5) school days of that split decision, a neutral hearing officer will be mutually selected by the Superintendent and the Teacher filing the appeal, from a pre-approved list created by the District and the AFA. Any cost for a fee shall be splitbetween the District and the AFA. The Teacher and Administrator conducting the APPR review shall have the right to present their supporting documentation in person to thehearing officer. The hearing officer must render a final decision within ten (10) schooldays of the split decision.

A challenge or determination under this appeal process shall not be the subject of a grievance, and the arbitration provisions of the Collective Bargaining Agreement shall not apply to matters under this section. The teacher retains any defenses he or she may have in the event the APPR is utilized in a subsequent Education Law 3020-a/3020-b proceeding. Nothing in this appeals process shall be construed to alter or diminish, or in any way restrict or affect the District's non-reviewable authority to terminate the appointment of or deny tenure to a probationary teacher at any time including during the pendency of an appeal under this section, and any such termination or denial shall not in any way be subject to the grievance and arbitration process of the Collective Bargaining Agreement.

Any TIP that was implemented as a result of an APPR that is subsequently modified as a result of the challenge process in this Memorandum of Agreement shall be modified to reflect any change in the APPR as a result of that process.

#### Teacher Improvement Plan (TIP)

The district will develop a Teacher Improvement Plan for any teacher rated as Developing or Ineffective. The Teacher Improvement Plan shall be in place by October 1.

The Teacher Improvement Plan will be developed in consultation with the principal or designee (must be Akron CSD Assistant Principal or Director), teacher, Akron Faculty Association (teachers' union) representative, and, if necessary, other Akron CSD administrators.

At most, a Teacher Improvement Plan will be in place for one full school year following the teacher's Developing or Ineffective rating. The duration of a Teacher Improvement Plan may be less than one full school year if mutually agreed by the teacher and the principal.

Teacher Improvement Plans will outline the specific number of announced and unannounced observations that will take place.

All indicators rated as Ineffective or Developing shall be addressed in the Teacher Improvement Plan. To the extent possible, resources and supports provided for the teacher shall be staggered throughout the school year. Specific resources and supports shall be chosen to consolidate the number of distinct supports provided to address areas of weakness.

## AKRON CENTRAL SCHOOL DISTRICT Teacher Improvement Plan

**TEACHER:** 

Tieacher Improvement Plar (TIP)

ADMINISTRATOR:	
ADDITIONAL TIP PARTICIPANTS:	
Other Administrators or Teachers involved in TIP meeting, TIP development, etc.	
TIP TRIGGERED BY APPR FROM WHAT SCHOOL YEAR:	
DATE(S) DEVELOPED:	
START DATE OF TIP:	
END DATE OF TIP:	
ADMINISTRATOR SIGNATURE:	DATE:
TEACHER SIGNATURE:	DATE:
A copy of this plan will be given to the faculty member, filed at the building level, and placed in the teacher's personnel fil	e at the District level

Areas of Improvement -Cite specific Sub-Domains from APPR rubric -Sub-Domains rated as Ineffective or Developing should be prioritized and all may not be	Performance Goal(s) -Please cite goal ratings (e.g., Effective)	Resources;Su pports and Differentiated Activities to support the Teacher's Improvement	Assessment of Improvement (What is the criteria for assessment?)	Timeline for Achieving Improvement
included in TIP				